WCO’s Strategic Plan

Vision

Customs in the 21st Century

- Trade Facilitation & Security
- Fair & Efficient Revenue Collection
- Protection of Society
- Institutional & Human Resource Development

International Cooperation

Raising Profile, Capacity Building Delivery

Research

Values & Mission
Economic Competitiveness Package

Revised Kyoto Convention

- Integrity
- SAFE Framework of Standards
- Risk Management Compendium
- Authorized Economic Operator
- SMEs
- Informal Sector
- Globally Networked Customs
- Information Exchange
- Coordinated Border Management
- Single Window Compendium
- Data Model
- Time Release Study Guide
- Transit

Innovative and best practices from Members needed
Progress of ECP

- Regional seminars to share innovative approaches
- National practices from 26 Members: A Transit Handbook, revised CBM Compendium and other tools
- Toolkit for RKC quality implementation with indicators
Air Cargo Security and SAFE

- ICAO-WCO brochure
  “Moving air cargo globally”

- SAFE to include cooperation with aviation authorities

- SAFE 3rd pillar: Cooperation with other agencies

- ICAO-IMO-WCO SG meeting
Partnership with Business

- Toolkit for Customs/private sector engagement
- AEO and compliance programme
- PSCG – transparency with diverse views and membership
- Permanent Technical Committee – revitalize and make it more responsive
  - Commodity coding system, Regional integration
Use of Technology

- SW Compendium: Update underway

- Data Model: Maritime SW (EU, IMO), EU Customs Code (Implementing provisions)

- WCO-UPU Customs/post EDI messages

- Advance Passenger Information (API)/Passenger Name Record (PNR): Europe API-PNR Day held at WCO on 4 December
WTO Ministerial in Bali

- Agreement on Trade Facilitation adopted
- WTO Preparatory Committee on Trade Facilitation established
  - Legal review for ratifications
  - Notification of "Category A" commitments by Members
  - Protocol to insert TF Agreement into WTO Agreements
- WTO General Council to open the Protocol for acceptance
  - No later than 31 July 2014
  - 2/3 of Members' acceptance required for Agreement to take effect
ECP

WCO strategy for WTO TFA

- In close consultation with WTO, Annex D organizations and WCO Members:
  - Apply/Update WCO TF instruments and tools
  - Identify Members’ needs and match donors
  - Plan, deliver and monitor CB/TA
  - Provide forum for all stakeholders

- Members’ support indispensable

- Establish a working group to support WTO TFA
  - PTC to report to PC in June in coordination with CBC
ECP will support the implementation of future WTO Trade Facilitation Agreement
Revenue Package

- HS 2017 – Environmental and social concerns and new IT developments
- Valuation – Post-Clearance Audit (PCA) training module, Niamey Declaration
- Origin – Study on origin irregularity typologies; Study on Members’ use of non-preferential certificates; AFTA rules included in Comparative Study
- Revenue Conference
Use of Technology Infrastructure (1)

- nCEN: National nominal seizure database
  - Pilot (Mauritius, Kenya) completed
  - Roll-out started in November with software and training: Namibia, Swaziland
Use of Technology Infrastructure (2)

- CTS: Receive manifest information from shipping lines for targeting
  - Pilot (Bahamas, Jamaica) completed
  - Roll-out envisaged

- IPM:
  - 65 Members registered (+10 since Council)
  - 85 Right holders registered (+10 since Council) representing 650 brands
Technology and Innovation Forum

- Follow-up body within WCO
Coordination

- **UN**
  - UN Counter-Terrorism Implementation Task Force
  - UN counter-terrorism assessment missions
  - UNODC: Container Control Programme

- **Interpol**
  - High-level regular coordination meetings
  - Joint operations
Organizational Development Package

- Strategic Advisory Support & Delivery
- Integrity
- Capacity Building Enablers
- Stakeholder Engagement
- Human Resource Development

People

Partnerships

Political Will
Regional Approach

- Multilingual Regional Training Centre (RTC)
  - Mauritius, November 2013

- Regional pool of experts
  - Expert/accreditation workshops
  - RTC meetings in Asia/Pacific, East and Southern Africa
  - National CB contact point meeting in West and Central Africa
Interaction with Stakeholders

- Aid-for-Trade Conference (WTO)
- Women in Leadership Conference
- SACU Customs and Business Forum
- Performance indicators
  - Donors’ support for Time Release Study
  - Performance Measurement Contract in software (integrity)
  - IMF and others
Information Exchange

- Globally Networked Customs (GNC)

Legal basis

- OECD multilateral agreement in tax area
- WTO Agreement on Customs cooperation
- WCO Revised Model Bilateral Agreement on Mutual Administrative Assistance (2004)
- WCO Nairobi Convention (1980) with 52 Contracting Parties
Supporting Base

Raise Profile (1)

- CB/TA delivery – high level maintained
- Meeting with international policy makers
  - International/regional organizations
Supporting Base

**Raise Profile (2)**

- Meeting with national policy makers
  - President, Prime Ministers, Ministers

- Theme for 2014: Communication
  - Sharing information for better cooperation
Research

- PICARD Conference
  - St Petersburg, September 2013
  - Aligned with PC agenda

- Anti-Atlas
  - Aix-en-Provence, October 2013
  - Inter-disciplinary approach
Members

- 179 Members

- Status of Contracting Parties
  - HS Convention (1988) 148
  - Revised Kyoto Convention (2006) 91: +5 since Council
  - Istanbul Convention (1993) 64
  - Amendment to CCC Convention (2007) 70
Secretariat Staff

- 168 staff (56 nationalities)
  - 47 A grades
  - 38 Technical Attachés
  - 7 Professional Associates

- **Technical Attachés (Brussels-based)**
  - Angola, Armenia, Bulgaria, Burkina Faso, China, Democratic Republic of Congo, Dominican Republic, France, Germany, Ghana, Hong Kong China, Italy, Japan, Kazakhstan, Korea, Russia, Singapore, Sweden, Switzerland, Tunisia (MENA), Turkey, United States, UNODC

- **Professional Associates**
  - Bangladesh, Burkina Faso, Indonesia, Kyrgyzstan, Malawi, Mozambique, Yemen
Finance - Budget

- **Strict management towards balanced budget**
  - Oversight by Finance Committee with transparency
  - A surplus achieved in 2012/13 (initially deficit budget) by good financial management, austerity measures and realized gains (portfolio management)

- **Continuation of austerity budget in 2013/14**
  - General Operating Expenditure: 0% increase
  - Salary increase: no decision (half of 2.2% for 2012 and 1.2% for 2013 recommended by Coordinated Organisations’ Coordinating Committee on Remuneration)
  - Decrease of 0.3% recommended from January 2014
  - Revenue: 15.2 million euro in contributions (incl. EU), 0% increase
Finance - Member Support

- **Voluntary contributions (2013/14)**
  - Angola, Belgium, Canada, China, European Union, Finland, France, Germany, Japan, Korea, MENA region, Norway, Russia, Sweden, Switzerland, United Kingdom, United States

- **WCO missions**
  - National experts

- **Regional structure**
  - Hosting regional offices
  - Seconding officers
Upcoming Regional Meetings

- MENA – Morocco, 29 January 2014
- West and Central Africa – Cameroon, 12-14 March 2014
- Europe – Georgia, 17-18 March 2014
- America – Peru, 23-24 April 2014
- Asia-Pacific – Australia, 30 April- 2 May 2014
- East and Southern Africa – South Africa, 15-16 May 2014
Upcoming Events in First Half of 2014

- Origin Conference
  - Brussels, 20-21 January

- International Customs Day
  - Brussels, 27 January

- ICAO/WCO Joint Conference
  - Bahrain, 16-17 April

- Global AEO Conference
  - Madrid, 28-30 April

- Information Technology Conference
  - Brisbane, 5-7 May

- Revenue Conference
  - Brussels, 30 June-1 July
Thank you